



**AGENDA
BOARD OF DIRECTORS MEETING
AVESON CORPORATION**

Zoom Virtual Meeting [Zoom Link](#)

Meeting ID: 635 876 1750

Password: aveson

January 27, 2022 | 6:00 P.M.

**INSTRUCTIONS FOR PRESENTATIONS TO
THE BOARD BY PARENTS AND CITIZENS**

Aveson Corporation (“Aveson”), which operates Aveson School of Leaders and Aveson Global Leadership Academy, welcomes your participation at the Aveson’s Board meetings. The purpose of a public meeting of the Board of Directors (“Board”) is to conduct the affairs of Aveson in public. We are pleased that you are in attendance and hope that you will visit these meetings often. Your participation assures us of continuing community interest in our schools. To assist you in the ease of speaking/participating in our meetings, the following guidelines are provided:

1. During normal operations, agendas are available at the door to the meeting. Note that the order of business on this agenda may be changed without prior notice. For more information on this agenda, please contact: Aveson Charter Schools, 1919 Pinecrest Dr., Altadena, CA 91001. Telephone: 626-797-1440. During remote operations, agendas will be available in the Zoom meeting upon arrival. Agendas and board packets are also posted at aveson.org
2. “Request to Speak” forms are available to all audience members who wish to speak on any agenda items or under the general category of “Oral Communications.” You may specify that you wish to speak on an agenda item by completing the form before the meeting is called to order.
3. “Oral Communications” is set aside for members of the audience to raise issues that are not specifically on the agenda. However, due to public meeting laws, the Board can only listen to your issue, not engage in discussion or take action. The Board may give direction to staff to respond to your communication or you may be offered the option of returning with a citizen-requested item. These presentations are limited to three (3) minutes and total time allotted to non-agenda items will not exceed fifteen (15) minutes.
4. You will be given an opportunity to speak for up to five (5) minutes on agenda items when the Board discusses that item.
5. During remote operations, please keep your microphone muted, except when you are

called upon by the Board. The chat may not be used by the public during online meetings. It shall only be used by the board to post public materials for the public.

6. When addressing the Board, speakers are requested to state their name and adhere to the time limits set forth.
7. You may request that a topic related to school business be placed on a future agenda in accordance with the guidelines in Board Policy. Once such an item is properly agendized and publicly noticed, the Board can respond, interact, and act upon the item.
8. In compliance with the Americans with Disabilities Act (ADA) and upon request, Aveson may furnish reasonable auxiliary aids and services to qualified individuals with disabilities. Individuals who require appropriate alternative modification of the agenda in order to participate in Board meetings are invited to contact Aveson’s main office.

I. PRELIMINARY

A. CALL TO ORDER

Meeting was called to order by the Board Chair at _____.

B. ROLL CALL

	Present	Absent
Rob Dell Angelo	_____	_____
Javier Guzman	_____	_____
Trinity Jolley	_____	_____
Jeiran Lashai	_____	_____
James Perreault	_____	_____
Elsie Rivas Gómez	_____	_____
Kat Ross	_____	_____
Marisa White-Hartman	_____	_____

Core Practice

Guiding Principle: Your commitment is to make others around you successful.

II. COMMUNICATIONS

- A. ORAL COMMUNICATIONS: Non-agenda items: no individual presentation shall be for more than three (3) minutes and the total time for this purpose shall not exceed fifteen (15) minutes. Ordinarily, Board members will not respond to presentations and no action can be taken. However, the Board may give direction to staff following a presentation.

III. CLOSED SESSION

- A. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION

OAH Case Number 2021080796

Government Code § 54956.9(d)(2)

- A. Employee Performance Evaluation. Title: Executive Director.
Pursuant to paragraphs (1-4) of subdivision (b) of Section 54957

IV. PUBLIC SESSION AGENDA

- A. Reconvene to open session
- B. Report out on the closed session

C. CONSENT AGENDA ITEMS

- 1. Approval of Board Minutes:1/8/22 & 12/9/21
- 2. Approval of November bank and credit card statements.

D. DISCUSSION ITEMS

- 1. Financial Report
- 2. Site Directors' Reports
 - Topics May Include: Curriculum & Instruction; Equity, Diversity, & Inclusion; Events & Community; Student Achievement & Support; Professional Development*
 - a) ASL
 - b) AGLA
- 3. Executive Director's Report
 - Topics May Include: Curriculum & Instruction; Equity, Diversity, & Inclusion; Events & Community; Student Achievement & Support; Human Resources; Professional Development; Operations*
- 4. Annual Fund Update
- 5. Covid Compliance Report
- 6. ACO Report

V. ADJOURNMENT



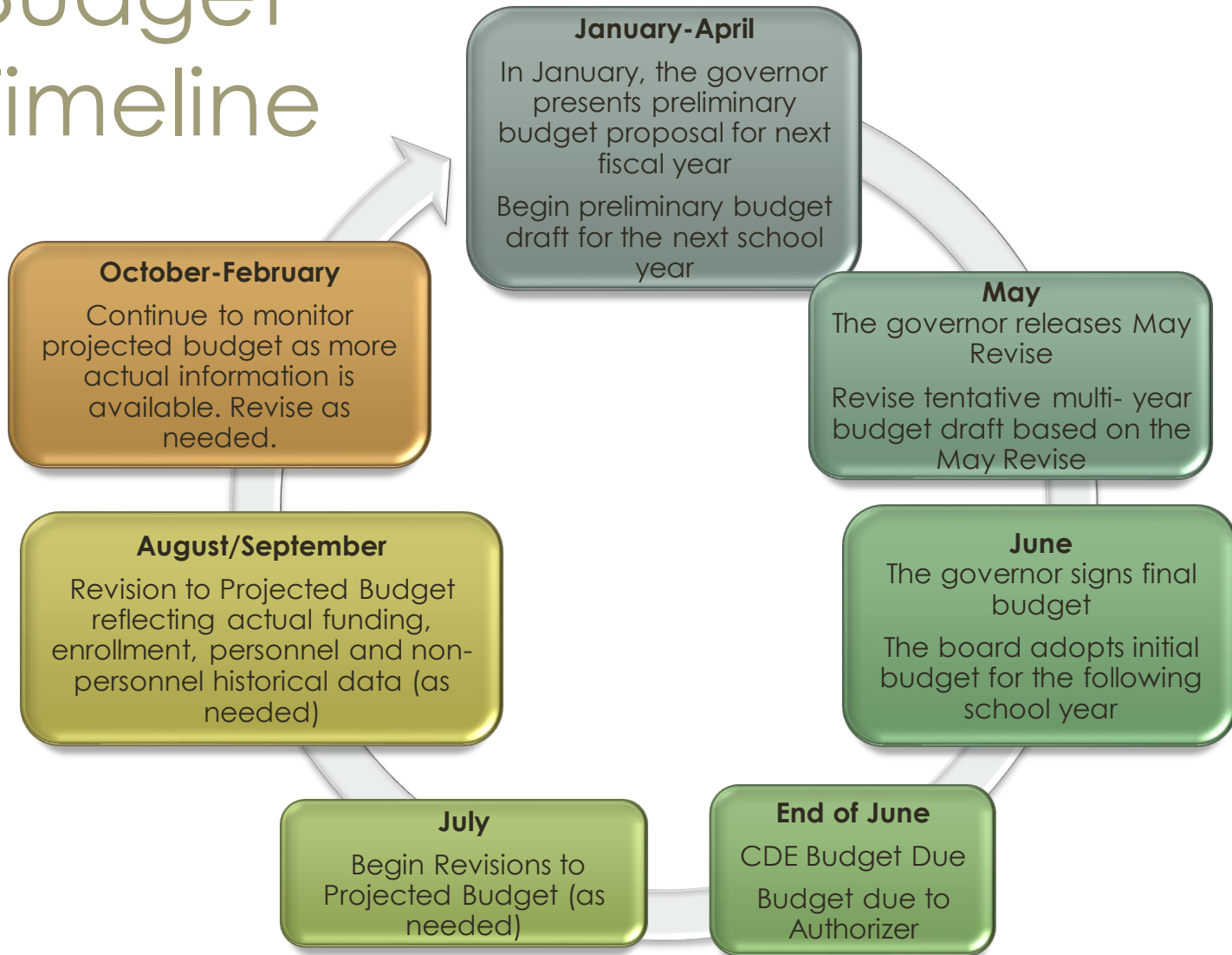
Financial Update

Thursday,
January 27, 2022

Presentation Agenda

- Budget Timeline
- FY22-23 Governor's January Budget Proposals
- Combined Budget Master Summary
- FY21-22 Budget Highlights (Budget vs Actuals Update)
- Compliance Update

Budget Timeline



FY2022-23 Budget Proposals

Ongoing K-12 Spending

- \$3.3b for 5.33% COLA to LCFF
- \$3.4b for Expanded Learning Opportunities Program (ELO-P)
- \$650m for universal access to school meals
- \$640m for TK expansion
- \$500m for Special Education
- \$295m for 5.33% COLA in certain categorical programs

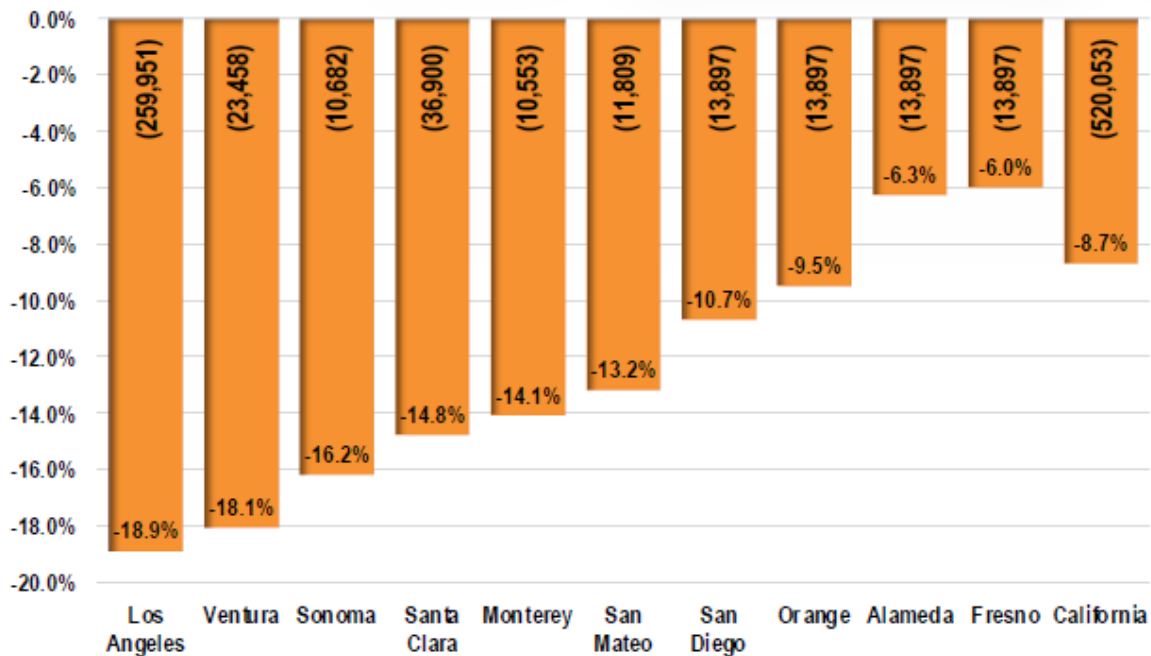
FY2022-23 Budget Proposals

One Time K-12 Spending

- \$3.1b to Prop 98 reserve (Rainy Day fund)
- \$1.5b for career pathway programs
- \$500m for Dual Enrollment (college credits)
- \$1.5b to support electric busses
- \$1.3b to support School Facilities Program
- \$700m to support Early Literacy
- \$54.4m Educator Workforce Investments

FY2022-23 Budget Proposals

Declining Enrollment Projections 2021-22 to 2030-31



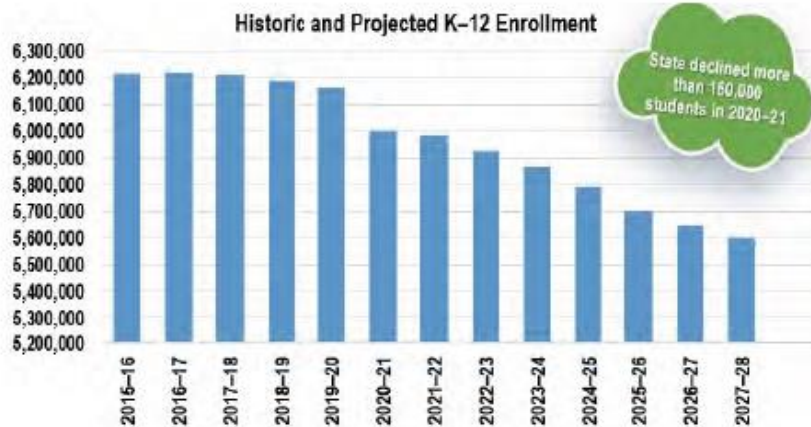
- Most areas in the state are affected by declining enrollment, but to differing degrees:
 - 10 counties are projected to lose 10,000 or more students between 2021-22 and 2030-31
 - 19 counties will lose students at a rate faster than the statewide average of 8.7%
- Enrollment trends for each LEA are unique to the community and student populations they serve
- Enrollment trends impact the bottom line—in the current year and the out-years

Source: Department of Finance

FY2022-23 Budget Proposals

- The ADA “Cliff” has become a two-headed monster—the combination is significant

Declining Enrollment



Source: Department of Finance (DOF) Demographic Research Unit, revised June 2021
Actual enrollment data through 2020-21

ADA-to-Enrollment Percentage

- The rate at which children are attending school is on the decline
 - In Person
 - Independent study
 - Unsigned master agreements
 - Homework not returned in a timely manner

FY2022-23 Budget Proposals

Governor's Proposal for School Districts

Funding would be based on the
greater of:

Current-Year ADA,
Prior-Year ADA

or

Computed average ADA using the
prior three years' ADA

Charter Schools are not included in this proposal, but the Governor intends to engage in outreach and discussion with interested charter school parties

FY2022-23 Budget Proposals

Other Declining Enrollment/Attendance Protection Pending Legislation (for now)

- **SB 830 (Portantino)**—would provide greater of ADA versus enrollment-based funding, starting 2022-23
 - Requires spending 50% of additional funding increment on attendance improvement
 - Does not mention charter schools, staff inform CSDC this was an oversight
- **SB 579 (Allen)**—would fund 2022-23 LCFF based on greater of 2019-20, 2021-22, or actual 2022-23 ADA
 - Excludes charter schools, author indicates intent to include charters
- **AB 1607 (Muratsuchi)**—would mandate funding LCFF in 2022-23+ based on three-year rolling average of ADA
 - Would harm growing schools due to long delay in growth funding
- None of the above would address the charter school exposure problem in 2021-22

FY21-22 Combined Master Summary

	FY21-22	FY21-22	FY21-22
	AGLA FIRST INTERIM PROJECTION	ASL FIRST INTERIM PROJECTION	COMBINED
Enrollment	264	368	632
FY ADA	243	339	582

TOTAL INCOME	\$ 4,322,756	\$ 4,965,738	\$ 9,288,494
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Total 1000 Certificated Salaries	\$ 1,776,343	\$ 2,113,693	\$ 3,890,036
Total 2000 Classified Salaries	\$ 571,021	\$ 878,469	\$ 1,449,490
Total 3000 Employee Benefits	\$ 439,495	\$ 532,062	\$ 971,557
Total 4000 Supplies	\$ 353,575	\$ 505,798	\$ 859,373
Total 5000 Services and Other Operating Expenditures	\$ 1,169,540	\$ 910,901	\$ 2,080,440
Total 6000 Capital Outlay	\$ 34,791	\$ 20,414	\$ 55,205
TOTAL EXPENSE	\$ 4,344,765	\$ 4,961,337	\$ 9,306,102

NET INCREASE (DECREASE) IN FUND BALANCE	\$ (22,009)	\$ 4,401	\$ (17,608)
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LCFF DECREASE DUE TO ENROLLMENT DROP FROM FY20-21	\$ (457,651)	\$ (350,985)	\$ (808,636)
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ONE-TIME RESTRICTED FUNDS IN BUDGET	\$ 791,382	\$ 683,499	\$ 1,474,881
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BEGINNING FUND BALANCE	\$ 893,545	\$ 581,647	\$ 1,475,191
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ENDING FUND BALANCE	\$ 871,536	\$ 586,048	\$ 1,457,583
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RESERVE (AS % OF EXPENSES)

20%

12%

16%

FY21-22 Combined MYP 2021-26

(Does not include 22-23 Gov Jan Budget Proposals)

	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
	FIRST INTERIM BUDGET	FIRST INTERIM PROJECTION	BUDGET	BUDGET	BUDGET	BUDGET
Enrollment	632	632	632	632	632	632
FY ADA	582	582	584	584	584	584
TOTAL INCOME	\$ 9,260,624	\$ 9,288,494	\$ 7,725,580	\$ 7,872,567	\$ 8,077,406	\$ 8,077,622
Total 1000 Certificated Salaries	\$ 3,890,036	\$ 3,890,036	\$ 3,824,490	\$ 3,824,490	\$ 3,824,490	\$ 3,824,490
Total 2000 Classified Salaries	\$ 1,449,490	\$ 1,449,490	\$ 1,449,490	\$ 1,449,490	\$ 1,449,490	\$ 1,449,490
Total 3000 Employee Benefits	\$ 959,783	\$ 971,557	\$ 973,751	\$ 982,932	\$ 993,942	\$ 1,005,162
Total 4000 Supplies	\$ 857,987	\$ 859,373	\$ 662,776	\$ 619,381	\$ 619,918	\$ 620,469
Total 5000 Services and Other Operating Expenditures	\$ 2,074,960	\$ 2,080,440	\$ 1,803,817	\$ 1,834,634	\$ 1,855,922	\$ 1,885,231
Total 6000 Capital Outlay	\$ 55,205	\$ 55,205	\$ 55,205	\$ 55,205	\$ 55,205	\$ 55,205
TOTAL EXPENSE	\$ 9,287,461	\$ 9,306,102	\$ 8,769,529	\$ 8,766,133	\$ 8,798,968	\$ 8,840,047
NET INCREASE (DECREASE) IN FUND BALANCE	\$ (26,837)	\$ (17,608)	\$ (1,043,949)	\$ (893,566)	\$ (721,563)	\$ (762,425)
BEGINNING FUND BALANCE	\$ 1,475,191	\$ 1,386,140	\$ 1,368,532	\$ 324,583	\$ (568,983)	\$ (1,290,546)
ENDING FUND BALANCE	\$ 1,491,653	\$ 1,368,532	\$ 324,583	\$ (568,983)	\$ (1,290,546)	\$ (2,052,971)
RESERVE (AS % OF EXPENSES)	33%	15%	4%	-6%	-15%	-23%

FY21-22 Budget Highlights - Combined

	WORKING BUDGET FY21-22	YTD Actuals	2021-22 Projections	Budget VS Projections	(\$) Budget Remaining	(%) Budget Remaining	Highlights
INCOME							
Total 8011-8096 Local Control Funding Formula Sources	\$ 5,447,186	\$ 1,946,237	\$ 5,447,186	\$ -	\$ 3,500,949	64%	
Total 8100-8299 Federal Income	\$ 1,980,522	\$ 200,558	\$ 2,008,391	\$ 27,869	\$ 1,779,964	90%	Additional reimbursements for food service
Total 8300-8599 State Income	\$ 1,011,819	\$ 78,608	\$ 1,011,819	\$ 0	\$ 933,211	92%	
Total 8600-8799 Local Income	\$ 821,097	\$ 236,265	\$ 821,097	\$ -	\$ 584,832	71%	
TOTAL INCOME	\$ 9,260,624	\$ 2,461,669	\$ 9,288,494	\$ 27,869	\$ 6,798,955	73%	
EXPENSE							
		0					
Total 1000 Certificated Salaries	\$ 3,890,036	\$ 1,327,733	\$ 3,890,036	\$ -	\$ 2,562,303	66%	
Total 2000 Classified Salaries	\$ 1,449,490	\$ 534,129	\$ 1,449,490	\$ -	\$ 915,361	63%	
Total 3000 Employee Benefits	\$ 971,557	\$ 330,971	\$ 971,557	\$ -	\$ 640,586	66%	
Total 4000 Supplies	\$ 857,987	\$ 380,506	\$ 859,373	\$ 1,386	\$ 477,481	56%	Timing, not material
Total 5000 Services and Other Operating Expenditures	\$ 2,074,960	\$ 926,906	\$ 2,080,440	\$ 5,480	\$ 1,202,526	1938%	Ed consultant increases
Total 6000 Capital Outlay	\$ 55,205	\$ 14,826	\$ 55,205	\$ -	\$ 40,379	73%	
TOTAL EXPENSE	9,299,236	3,515,071	\$ 9,306,102	\$ 6,866	\$ 5,838,636	63%	
NET INCOME (LOSS)	(38,612)	(1,053,402)	(17,608)	21,003	960,319		

AGLA Budget MYP 2021-26

(Does not include 22-23 Gov Jan Budget Proposals)

	FY21-22 AGLA FIRST INTERIM BUDGET	FY21-22 AGLA FIRST INTERIM PROJECTION	FY22-23 BUDGET	FY23-24 BUDGET	FY24-25 BUDGET	FY25-26 BUDGET
Enrollment	264	264	264	264	264	264
FY ADA	243	243	246	246	246	246
TOTAL INCOME	\$ 4,314,022	\$ 4,322,756	\$ 3,434,542	\$ 3,518,021	\$ 3,607,923	\$ 3,607,923
Total 1000 Certificated Salaries	\$ 1,776,343	\$ 1,776,343	\$ 1,747,963	\$ 1,747,963	\$ 1,747,963	\$ 1,747,963
Total 2000 Classified Salaries	\$ 571,021	\$ 571,021	\$ 571,021	\$ 571,021	\$ 571,021	\$ 571,021
Total 3000 Employee Benefits	\$ 439,495	\$ 439,495	\$ 440,651	\$ 444,889	\$ 449,972	\$ 455,150
Total 4000 Supplies	\$ 353,276	\$ 353,575	\$ 225,271	\$ 201,615	\$ 201,884	\$ 202,160
Total 5000 Services and Other Operating Expenditures	\$ 1,165,933	\$ 1,169,540	\$ 1,032,376	\$ 1,047,082	\$ 1,065,387	\$ 1,083,231
Total 6000 Capital Outlay	\$ 34,791	\$ 34,791	\$ 34,791	\$ 34,791	\$ 34,791	\$ 34,791
TOTAL EXPENSE	\$ 4,340,859	\$ 4,344,765	\$ 4,052,073	\$ 4,047,361	\$ 4,071,017	\$ 4,094,316
NET INCREASE (DECREASE) IN FUND BALANCE	\$ (26,837)	\$ (22,009)	\$ (617,531)	\$ (529,340)	\$ (463,094)	\$ (486,393)
BEGINNING FUND BALANCE	\$ 893,545	\$ 893,545	\$ 871,536	\$ 254,005	\$ (275,335)	\$ (738,429)
ENDING FUND BALANCE	\$ 866,708	\$ 871,536	\$ 254,005	\$ (275,335)	\$ (738,429)	\$ (1,224,822)
RESERVE (AS % OF EXPENSES)	20%	20%	6%	-7%	-18%	-30%

FY21-22 Budget Highlights - AGLA

	WORKING BUDGET FY21-22	YTD Actuals	2021-22 Projections	WORKING Budget VS Projections	(\$) Budget Remaining	(%) Budget Remaining	Highlights
INCOME							
Total 8011-8096 Local Control Funding Formula Sources	\$ 2,387,080	\$ 908,920	\$ 2,387,080	\$ -	\$ 1,478,160	62%	
Total 8100-8299 Federal Income	705,171	64,537	713,905	\$ 8,734	\$ 640,634	91%	Additional reimbursements for food service
Total 8300-8599 State Income	\$ 892,911	\$ 28,143	\$ 892,911	\$ -	\$ 834,421	93%	
Total 8600-8799 Local Income	\$ 328,860	\$ 69,398	\$ 328,860	\$ -	\$ 259,462	79%	
TOTAL INCOME	\$ 4,314,022	\$ 1,070,998	\$ 4,322,756	\$ 8,734	\$ 3,212,677	74%	
EXPENSE							
	0						
Total 1000 Certificated Salaries	\$ 1,776,343	\$ 593,362	\$ 1,776,343	\$ -	\$ 1,182,981	67%	
Total 2000 Classified Salaries	\$ 571,021	\$ 204,168	\$ 571,021	\$ -	\$ 366,853	64%	
Total 3000 Employee Benefits	\$ 439,495	\$ 147,662	\$ 439,495	\$ -	\$ 291,833	66%	
Total 4000 Supplies	\$ 353,276	\$ 198,203	\$ 353,575	\$ 299	\$ 155,073	44%	Timing, not material
Total 5000 Services and Other Operating Expenditures	\$ 1,165,933	\$ 515,832	\$ 1,169,540	\$ 3,607	\$ 650,101	56%	Ed consultant-one time cost
Total 6000 Capital Outlay	\$ 34,791	\$ 14,915	\$ 34,791	\$ -	\$ 19,875	57%	
TOTAL EXPENSE	\$ 4,340,859	\$ 1,674,143	\$ 4,344,765	\$ 3,906	\$ 2,666,716	61%	
NET INCOME (LOSS)	\$ (26,837)	\$ (603,145)	\$ (22,009)	\$ 4,828	\$ 545,961		

ASL Budget MYP 2021-26

(Does not include 22-23 Gov Jan Budget Proposals)

	FY21-22 ASL FIRST INTERIM BUDGET	FY21-22 ASL FIRST INTERIM PROJECTION	FY22-23 BUDGET	FY23-24 BUDGET	FY24-25 BUDGET	FY25-26 BUDGET
Enrollment	368	368	368	368	368	368
FY ADA	339	339	339	339	339	339
TOTAL INCOME	\$ 4,946,602	\$ 4,965,738	\$ 4,291,038	\$ 4,354,546	\$ 4,469,482	\$ 4,469,699
Total 1000 Certificated Salaries	\$ 2,113,693	\$ 2,113,693	\$ 2,076,528	\$ 2,076,528	\$ 2,076,528	\$ 2,076,528
Total 2000 Classified Salaries	\$ 878,469	\$ 878,469	\$ 878,469	\$ 878,469	\$ 878,469	\$ 878,469
Total 3000 Employee Benefits	\$ 520,288	\$ 532,062	\$ 533,100	\$ 538,043	\$ 543,971	\$ 550,011
Total 4000 Supplies	\$ 504,711	\$ 505,798	\$ 437,505	\$ 417,767	\$ 418,035	\$ 418,309
Total 5000 Services and Other Operating Expenditures	\$ 909,027	\$ 910,901	\$ 771,441	\$ 787,552	\$ 790,535	\$ 802,000
Total 6000 Capital Outlay	\$ 20,414	\$ 20,414	\$ 20,414	\$ 20,414	\$ 20,414	\$ 20,414
TOTAL EXPENSE	\$ 4,946,602	\$ 4,961,337	\$ 4,717,457	\$ 4,718,773	\$ 4,727,951	\$ 4,745,731
NET INCREASE (DECREASE) IN FUND BALANCE	\$ (0)	\$ 4,401	\$ (426,418)	\$ (364,226)	\$ (258,469)	\$ (276,032)
BEGINNING FUND BALANCE	\$ 581,647	\$ 581,647	\$ 586,048	\$ 159,629	\$ (204,597)	\$ (463,066)
ENDING FUND BALANCE	\$ 624,945	\$ 586,048	\$ 159,629	\$ (204,597)	\$ (463,066)	\$ (739,098)
RESERVE (AS % OF EXPENSES)	13%	12%	3%	-4%	-10%	-16%

FY21-22 Budget Highlights - ASL

	WORKING BUDGET FY21-22	YTD Actuals	2021-22 Projections	Working Budget VS Projections	(\$) Budget Remaining	(%) Budget Remaining	Highlights
INCOME							
Total 8011-8096 Local Control Funding Formula Sources	\$ 3,060,106	\$ 1,037,317	\$ 3,060,106	\$ -	\$ 2,022,789	66%	
Total 8100-8299 Federal Income	578,042	136,021	597,178	\$ 19,136	\$ 442,021	76%	Additional reimbursements for food service
Total 8300-8599 State Income	\$ 816,217	\$ 50,465	\$ 816,217	\$ 0	\$ 765,752	94%	
Total 8600-8799 Local Income	\$ 492,237	\$ 166,867	\$ 492,237	\$ -	\$ 325,370	66%	
TOTAL INCOME	\$ 4,946,602	\$ 1,390,671	\$ 4,965,738	\$ 19,136	\$ 3,555,932	72%	
EXPENSE							
	0						
Total 1000 Certificated Salaries	\$ 2,113,693	\$ 734,371	\$ 2,113,693	\$ -	\$ 1,379,322	65%	
Total 2000 Classified Salaries	\$ 878,469	\$ 329,961	\$ 878,469	\$ -	\$ 548,508	62%	
Total 3000 Employee Benefits	\$ 532,062	\$ 183,309	\$ 532,062	\$ -	\$ 348,754	66%	
Total 4000 Supplies	\$ 504,711	\$ 182,303	\$ 505,798	\$ 1,086	\$ 322,408	64%	Timing, not material
Total 5000 Services and Other Operating Expenditures	\$ 909,027	\$ 411,074	\$ 910,901	\$ 1,874	\$ 497,953	55%	Ed consultants
Total 6000 Capital Outlay	\$ 20,414	\$ 8,874	\$ 20,414	\$ -	\$ 11,540	57%	
TOTAL EXPENSE	\$ 4,958,377	\$ 1,849,892	\$ 4,961,337	\$ 2,960	\$ 3,108,484	63%	
NET INCOME (LOSS)	\$ (11,774)	\$ (459,222)	\$ 4,401	\$ 16,175	\$ 447,447		

Other Budget Considerations

The following accounts are examples or areas that may have budget impacts that can not be determined at this time –

- Additional One Time Funds
- 8220 Child Nutrition Programs
- 8800 Donations
- 5845 Legal Fees
- 5875 Instructional Consultants

Cash Update – Cash is King

	Gold Standard	Cash Balance as of 11/30/2021	Projected Cash Balance as of 6/30/2022*
3 months of payroll	\$1,577,771	\$ 2,346,705	\$ 1,272,236
Days Cash on Hand	60	93	50

**Includes one time LOC payments Jan-June 2022*

Other Cash Analysis

Cash Balance	\$ 2,346,705	\$ 1,272,236
PPP Funds	1,287,000	1,287,000
LOC Balance	250,000	125,000
Adjusted for PPP	1,059,705	(14,764)
Adjusted for LOC	2,096,705	1,147,236
Adjusted for PPP & LOC	809,705	(139,764)

**Includes one time LOC payments Jan-June 2022*

Additional Considerations

- Maintain enough cash on hand for monthly expenditures
- Plan ahead and consider the long term by projecting multi-year budgets
- Create backup plans, goals and deadlines
- Maintain a flexible budget as more information becomes available
- Next checkpoint for next year's FY22-23 budget is the Governor's *May Revise*

Compliance Update

Items for Board Agendas:

- February

- Discussion of AGLA & ASL FY21-22 LCAP Supplement
- Discussion of AGLA & ASL FY21-22 LCAP mid-year review
- Discussion of AGLA A-G Grant Plan
- Action Item: AGLA & ASL FY21-22 Second Interim Report

- March

- Approval of AGLA A-G Grant Plan

WORKING BUDGET FY21-22	PRIOR YEAR P-2						P-1					P-2		YTD Actuals	2021-22 Projections	Budget VS Projections	(\$) Budget Remaining	(%) Budget Remaining
	ACTUAL Jul-21	ACTUAL Aug-21	ACTUAL Sep-21	ACTUAL Oct-21	ACTUAL Nov-21	Forecast Dec-21	Forecast Jan-22	Forecast Feb-22	Forecast Mar-22	Forecast Apr-22	Forecast May-22	Forecast Jun-22	Accrual					
Beginning Cash Balance	1,796,971	1,905,351	1,831,607	2,051,404	2,169,470	2,346,705	2,303,385	2,278,084	1,981,408	1,998,104	1,864,438	1,559,282	1,272,236					
Cash Flow from Operating Activities																		
Net Income (Loss)	(409,426)	(509,256)	(284,523)	120,156	20,682	(43,321)	(4,468)	(275,842)	37,530	(112,833)	(284,323)	(266,212)	1,994,228					
1 Change in Accounts Receivable	5,437	(46)		1														
1.1 Due from Grantor	735,198	321,766	578,413	5,170	76,599													
2 Change in Accounts Payable	(56,539)	70,766	(77,973)	(17,181)	16,758													
Clean Energy funds - refund																		(134,000)
Change in Other Liabilities																		
5 Change in Payroll Liabilities	(176,185)	4,986	(6,277)	5,438	(1,804)													
6 Change in Prepaid Expenditures	52,367			0														
7 Change in Deferred Revenue	(24,508)	36,392	5,518		60,518													
8 Depreciation Expense	(17,962)	1,648	4,639	4,482	4,482													
Cash Flow from Investing Activities																		
Capital Expenditures																		
Change in Security Deposits																		
Cash Flow from Financing Activities																		
Source- Sale of Receivables																		
Use- Sale of Receivables																		
Source- Loans																		
Use- Loans								(20,833)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)					
Ending Cash Balance (Cash on Hand)	1,905,351	1,831,607	2,051,404	2,169,470	2,346,705	2,303,385	2,278,084	1,981,408	1,998,104	1,864,438	1,559,282	1,272,236	3,132,463					

